



Investor
Presentation
4Q and FY Results
April 6, 2022

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4Q 2021 Main Highlights

Growth and Profitability	 Positive operational and financial results YoY: +20.2% (YoY) in total portfolio origination +15.2% (YoY) growth in owned portfolio and +10.2% (YoY) growth in managed portfolio +6.1% (YoY) growth in Net Interest Income, driven by higher income from commissions and fees +19.8% (YoY) in Gross Financial Margin, due to lower loan impairment expenses +234.6% (YoY) in Net Operating Income and +13.6% in Net Income
Diversification of Funding Sources and Progress in Securing Funding Sources for 2022	 Solid cash position: committed credit lines available totaled COP\$96 Bn (approx. US\$24 MM) and cash at hand for COP\$149 Bn (approx. US\$37 MM) Successful raising of more than COP\$588 Bn (approx. US\$152 MM) in funding for 2021 Successful closing of COP\$428 Bn (approx. US\$108 MM) in funding sources to pay off the US\$164 MM amortization of the 9.75% bonds due July 2022:
	 ✓ Renewal and principal increase of short-term payroll loan backed facility to COP\$38 Bn (approx.US\$10 MM) ✓ New payroll loan backed facility (SPV) with Citibank Colombia for COP\$290 Bn (approx. US\$73 MM) ✓ New payroll loan and credit card backed facilities with local FIs for COP\$100 Bn (approx. US\$25 MM) Structuring of additional secured term-loans during 1Q 2022 for a potential amount of COP\$1,1 trillion (approx. US\$288 MM) and additional issuances of domestic bonds and notes under the ECP Program in 2022 for a potential amount of about COP\$448 Bn (approx. US\$113 MM)
Capital Injection	• New capitalization to support loan portfolio growth for 2022: COP\$12 Bn (approx. US\$3 MM) capital

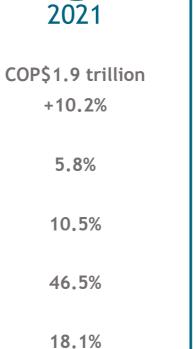
injection from all three shareholders to support loan portfolio growth to support Loan **Portfolio Growth** Between 2019 and 2021 Credivalores has received more than COP\$23 Bn (approx. US\$6 MM) in capital injections from its shareholders

Summary of 2021 Results and Outlook for 2022

139.9%

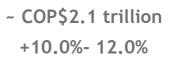
		2020
	Managed Loan Portfolio Growth (YoY)	COP\$1.7 trillion +9.4%
	NPLs Consumer loans	4.6%
llı,	NIM ⁽¹⁾ (incl. commissions and fees) (YoY)	10.9%
III.	Efficiency Ratio	45.3%
	Capitalization Ratio	24.6%
	Unencumbered Assets/	130 0%





131.8%





6.0%- 7.0%

10.0% - 11.0%

44%- 45%

~19.0%



Unsecured Debt

^{~ 128.0%}

Rating Agencies



- Long-term issuer credit and issue-level ratings downgraded to 'CCC+' (CreditWatch Negative) from 'B' (negative outlook) on March 17, 2022
- •S&P's decision is based on worsening operating conditions for NBFIs with international debt markets partly closed and difficulties for Credivalores as cost of risk remains high, affecting profitability and capitalization
- The Company considers this decision part of the collateral effect from the deterioration of operating and regulatory conditions for the NBFIs in Mexico and recent announcements of defaults from Mexican NBFIs
- •Credivalores has been working on mitigating the increase in refinancing risk in 2022 by closing new secured loans with domestic and international financial institutions for more than US\$108 MM, five months in advance of the scheduled maturity of the 9.75% bonds due July 2022.
- Credivalores will continue working on closing additional secured sources of funding for at least US\$100 MM before the end of April 2022 to have all the resources available for the July 2022 bond maturity.
- Credivalores' 2021 financial and operational results support a recovery trend after the COVID-19 pandemic

FitchRatings

- In May 2021 Fitch Ratings removed the negative credit watch placed on Credivalores rating a year before and confirmed the 'B+' long-term foreign currency issuer default rating with a negative outlook.
- Fitch's decision was specially driven by the resilience of the credit card loan portfolio to macro economic deterioration from the COVID-19 pandemic in 2020.
- Currently, Fitch Ratings is reviewing the long-term foreign currency issuer default rating taking into consideration the increase in the refinancing risk and the recent events from other NBFIs from Mexico

BRC Standard & Poor's S&P Global

- 'AA' rating as local loan servicer confirmed on April 1, 2022 with negative outlook
- •BRC's decision is based on the increased risk premium for the NBFIs of the region, given the recent defaults of Mexican NBFIs, amid an uncertain macroeconomic environment in Colombia (higher inflation, spike in interest rates and increased unemployment), which could increase financial costs for Credivalores.

2021 2 new ECP Program Notes 2019 US\$50 MM (April) and US\$25 Crediholding S.A. MM (September) US\$3.5mm Capitalization - FOUNDING First tranche of 3-year 2015 **Gramercy** inaugural domestic bond for US\$2.7mm 2018 COP\$52.9 BnCOP INSTITUTIONALIZATION $\triangle ON$ capitalization US\$75mm tap of credivalores 2019 Gramercy 144 A / Reg S \$223 BnCOP term loan **FUNDING DIVERSIFICATION AND GROWTH** $\triangle CN$ Bond (5NC3) with local banks credivalores Migration to Visa network in the US\$0.9mm credit card segment 2022 capitalization VISA **G**Gramercy \$290 BnCOP committed payroll loan backed facility 2013 Loan increased with Citibank Colombia to US\$45mm Euro Commercial (SPV) IFC International Paper Program of 2011 2020 US\$150mm is put US\$5.6mm 2004 2009 in place US\$300mm (5NC3) capitalization First lines of credit US\$25mm 2025 I44A / Reg S Crediholding S.A. with local and Ioan from IFC Bond and Tender Offer of $\triangle CN$ international institutions 2022 Bond for 2018 IFC Internati Grupo US\$156 mm COP\$223 BnCOP Bancolombia credivalores term loan with cíti local banks \$87 BnCOP increase in 2017 Banco de Bogotá term loan with local US\$15.5mm banks Bancolombia ** capitalization 2014 Banco de Occidente Santander Gramercy New US\$20 mm Note US\$12.4mm under ECP Program capitalization US\$250mm Inaugural 144 A / Reg 2012 OMRs to cancel US\$32 Gramercy S Bond (5NC3) 2010 mm of the 2025 bonds Consolidation of credivalores alliances with 7 and US\$6.1 mm of the US\$8.4mm 2022 bonds capitalization public utility 2008 companies 2003 $\triangle CN$ Credivalores and Crediservicios P EPSA Company founded by merged into David Seinjet with Credivalores-Crediservicios S.A.S. capital from friends credivalores and family

Continued Success for Over 19 Years, Accessing New Sources of Funding...

Largest Non-bank Lender in Colombia Providing Access to Consumer Credit to Underserved Segments of the Population...





+US\$3.0 Bn
loans disbursed
US\$481 mm
loan portfolio



+914k
clients in small
and medium
cities



84%
of payroll loans
disbursed under 24h

90%

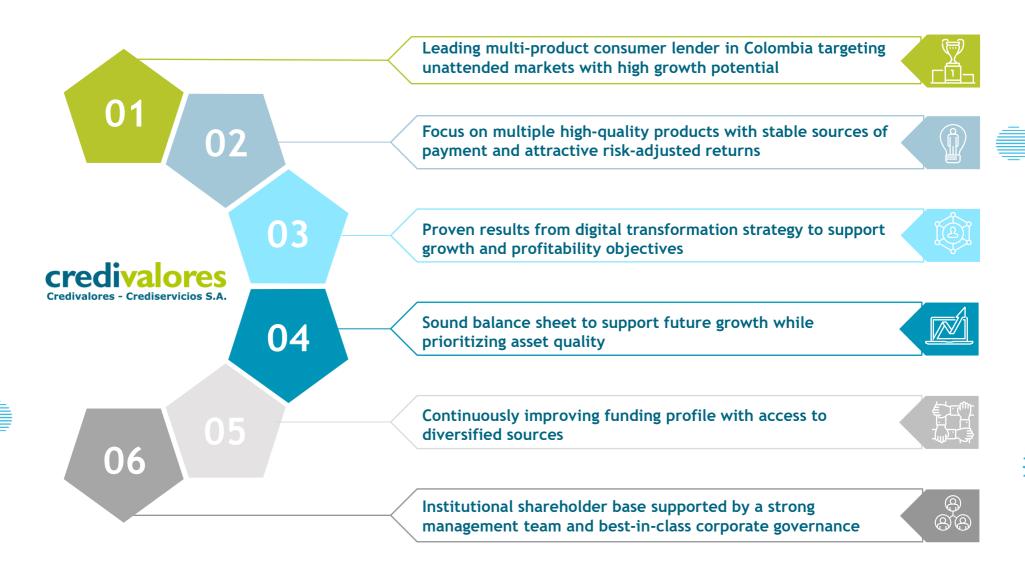
of credit cards delivered under 12 minutes

Source: Company filings

Note: Figures converted to US\$ using the FX rate of \$3,981.16 COP/USD as of December 31, 2021

1. Including fees and commissions

Unique Business Model that Supports a Strong Credit Story...



Favorable Payroll Lending Market in Colombia Compared to Regional Peers...

Supportive Regulatory Framework for Payroll Lending (1)



Regulated rates



Payroll loans follow borrower



Central payroll lenders registry

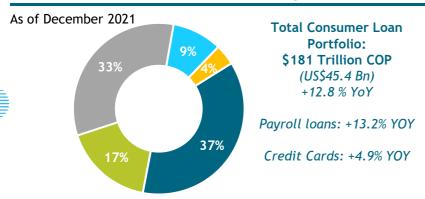


Limits on lending



Direct lending to employees

Resilience from the Consumer Lending Sector (2)



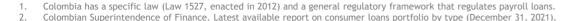
- Predictable operating environment
- **Enhanced recoveries**
- Fair competition and fraud prevention
- Sustainable lending, enhancing asset quality
- No labor union intervention, clients are free to choose lender

Credivalores vs Other NBFIs





- Credivalores does not consider accrued interest of non-performing loans as accounts receivables
- Does not capitalize remaining interests of deferred / renegotiated loans
- No upfront activation of value of payroll loan agreements
- Credivalores adopted IFRS accounting principles since 2015 following international standards.



Payroll Credit Cards Any Purpose Vehicles Other



Focus on a Large Underserved Market Segment with High Potential Growth...

Ample potential client base (79.2% total population)

Total population as of December 2020: 50.9 million



... mainly among pensioners and low-income population

Payroll Loans



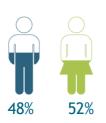
68%
Among > 56
years old and in segments 1-3



Credit Cards



61% Among < 45 years old and in segments 1-3



Focus on less penetrated, small, and intermediate cities..

Adult population with a loan outstanding = 13 mm (Dec. 2019) (1) Equivalent to 36,5% of the adult population in Colombia



...with low access to credit in Colombia (1)

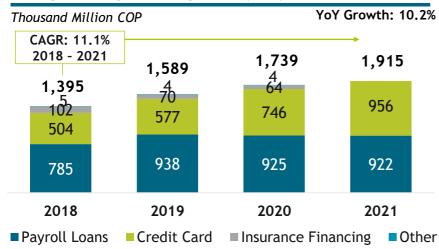
Access to credit by type of product and age

Type of Loan	18-24 Years old	25-39 Years old	40-64 Years old	> 65 Years old	Total
Consumer	12.9%	20.4%	21.8%	17.1%	19.3%
Credit Card	12.4%	25.6%	28.9%	17.2%	23.5%



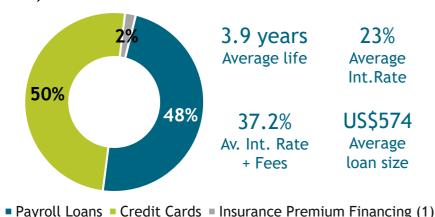
Strong Origination Capabilities and Diversified Product Platform...

Managed loan portfolio growth (YTD)

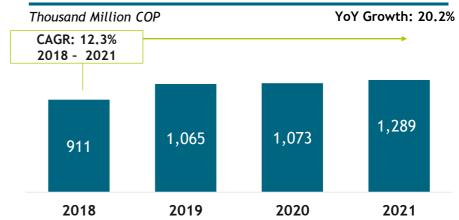


Managed loan portfolio distribution

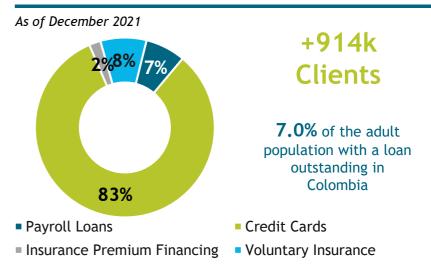
As of December 2021



Loan portfolio origination growth (YTD)



Number of clients





Innovative Products Designed to Appeal to Target Clients...



546 operating agreements

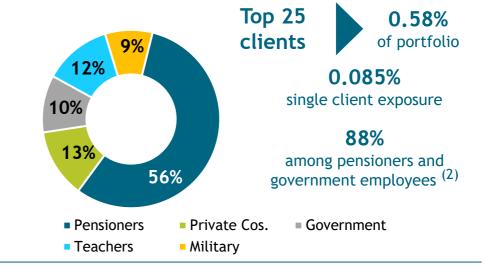
US\$ 4,953⁽¹⁾ average loan size

29.3% average interest rate + fees

123 months average term at origination

22.3% average interest rate charged

74.9% in cities outside Bogota





15 Origination agreements

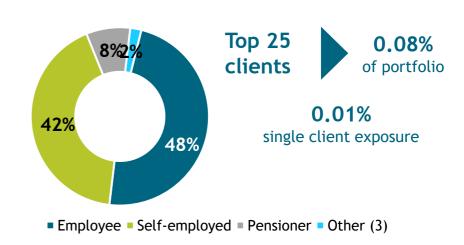
US\$ 1,152⁽¹⁾ average loan size

57.4% average interest rate + fees

18 months average term at origination

24.5% average interest rate charged

89% in cities outside Bogota



Figures converted to US\$ using the FX rate of \$3,981.16 COP/USD as of December 31, 2021

Includes retires, government officials, teachers and military

Includes rentiers, housewives and students



Unique Distribution Channels Based on Long-lasting Partnerships...

Payroll Loans

Agreements for Origination and Collection

546 agreements with government and private employers and pension funds 29 agreements digitally integrated











(fiduprevisora)

Agreements for Origination and Collection

+ 2.4 million pensioners

+1.2 million policemen, military, public servants, teachers and employees from private companies

Credit Cards

Agreements for Origination and Collection

Digital onboarding at 29 points of sales of allied retailers













Digital onboarding at 579 points of sales of allied merchants











Agreements for Collection

4 agreements with utility companies











+16,180 collection points from bank correspondents and financial institutions







Addressable Market

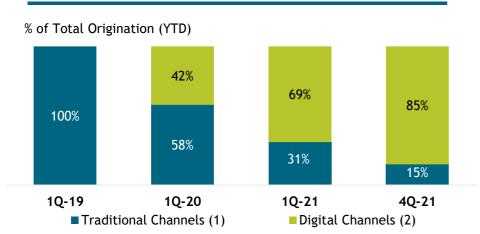
+ 1.9 million clients from utility companies

+44 million clients from telecom companies

+1.7 million potential loan applications from recurrent traffic from clients at retailers and allied merchants

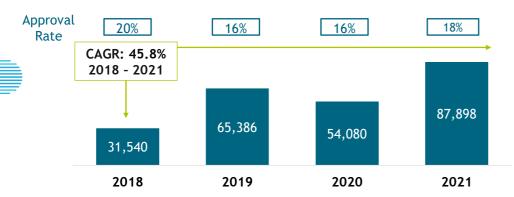
Deployment of Digital Transformation Strategy to Enhance Operational Results...

Origination channels evolution

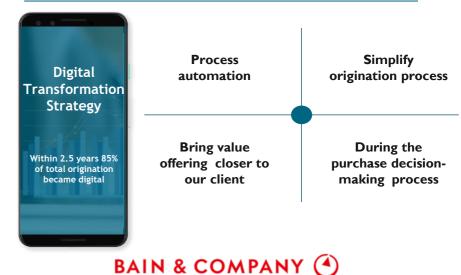


Capacity to process loan applications

Average Number of Monthly Loan Applications Processed



Fundamentals of our digital transformation strategy





of over 17

- 1. Traditional channels include internal an external sales forces with physical contact with the client
- . Non-traditional channels include telephone sales, digital platforms through sales force or self-service and telemarketing

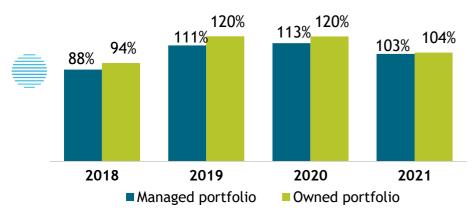
Sound Balance Sheet Ready to Support Future Growth...

Shareholders' equity growing to support the portfolio



NPL coverage remains robust and compliant with IFRS 9

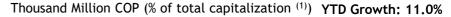
(Impairments + FGA reserve / NPLs)

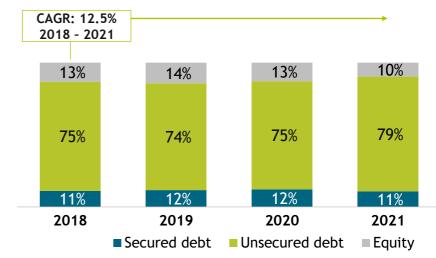


Total Capitalization = Secured debt + Unsecured debt + Shareholder's equity

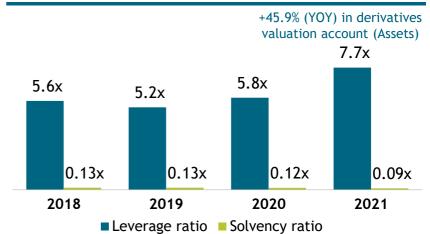
3. Shareholders' equity / Total Assets

Capital base continues to expand





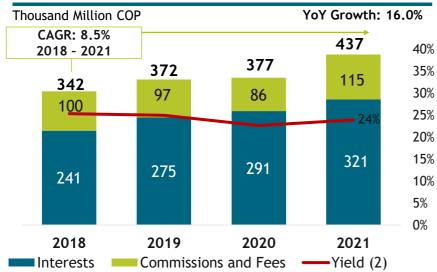
Stable leverage⁽²⁾ and solvency ⁽³⁾ ratios



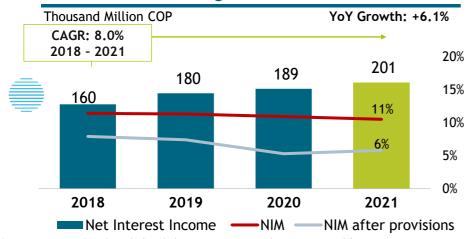
⁽Secured debt + unsecured debt) /Shareholder's equity

Improving Core Financial Results Underpinning Long-term Profitability

Healthy top line growth (1)



Stable net interest margin (3)

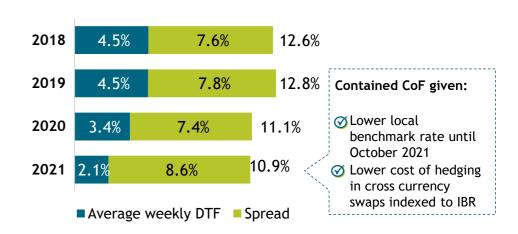


Interest income and similar, which includes interest income and commissions and fees

Interest income and similar / Average managed loan portfolio Net interest and similar / Average managed loan portfolio. As of December 2021, NIM and efficiency ratios were calculated using LTM

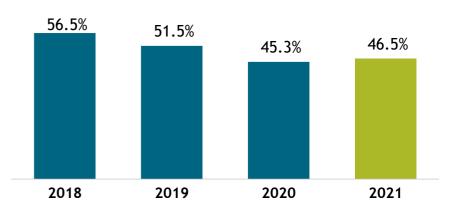
Reduction in overall cost of funds

Effective average interest rate)

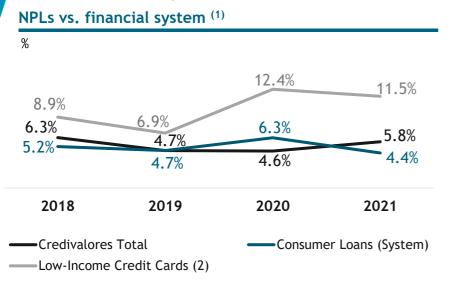


Continuous focus on enhancing efficiency

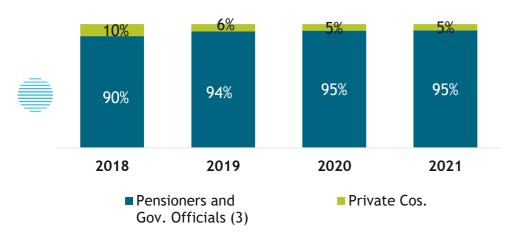
(SG&A exc. D&A / Net interest and similar)

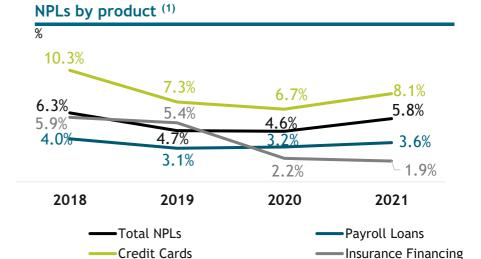


Asset Quality in Line with Peer Performance in Colombia...

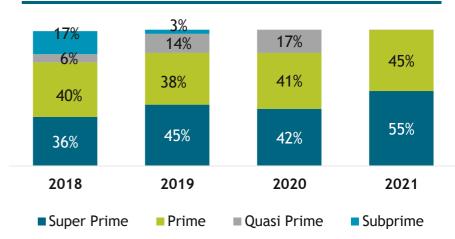


Payroll loan origination by agreement





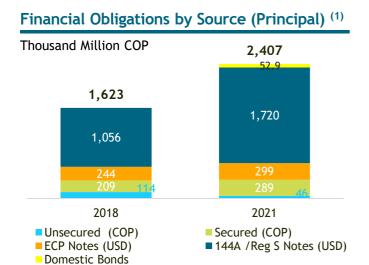
Credit card origination by type of client



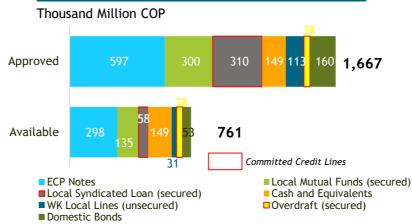
Includes NPLs between 60 and 360 days, as a percentage of total managed loan portfolio excluding NPL>360, as reported in financial statements as of December 2021 on note 7.2.1 NPL calculation considers principal only Low-income credit cards from Credit Unions. The Financial Superintendence includes in this calculation credit cards for consumers who earn less than 2 minimum wages (today about US\$532) (information available as of September 2021)

^{3.} Includes pensioners, teachers, military, police and other government officials

Continuously Improving Funding Profile with Access to Diversified Sources



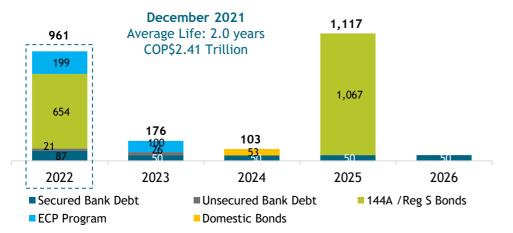




Banco Credifinanciera

Flexibility to sell loan portfolio to Banco Credifinanciera, on an arms-length basis as done with other lenders

Debt Maturities Profile (2)



Credit Rating



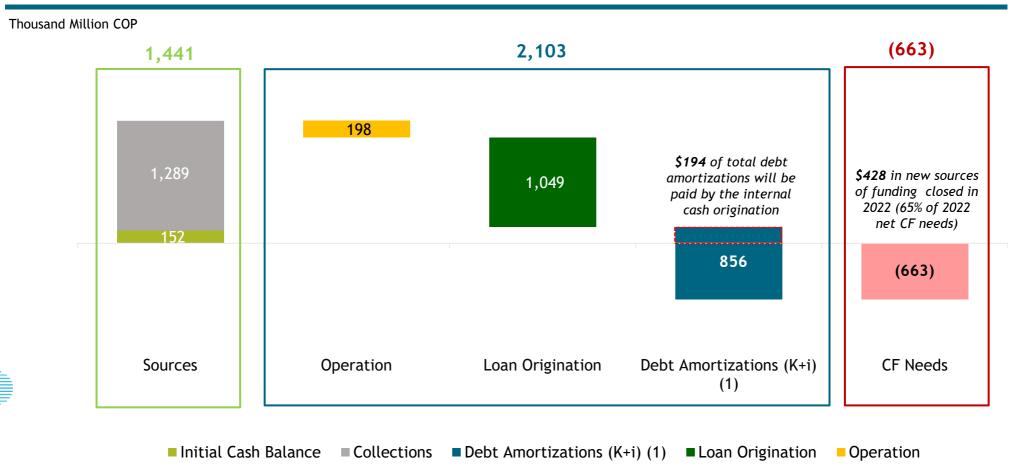
Guaranteeing New Funding Sources for 2021 and 2022...

2021-2022 Sources of Funding

	Institution	Cash Flow Needs	Status	Expected Amount (BnCOP)	Amount Confirmed (Bn COP)	Average Life (Years)	Closing Date
New US\$ 50 mm ECP Program Note	Capital Markets	'21	✓	\$187	\$187	1.5	Apr-2021
I Tranche -Domestic Bonds (FNG)	Capital Markets	'21	✓	\$160	\$53	3.0	Aug-2021
New WK Loan in COP	JP Morgan	'21	✓	\$37	\$37	0.5	Aug-2021
New US\$25 mm ECP Program Note	Capital Markets	'21	✓	\$94	\$94	1.5	Sept-2021
Payroll Loan Portfolio Sales	Local Bank	´21	✓	\$217	\$217	N/A	2021
Total 2021 Sources of Funding			85%	\$695	\$588	1.7	
Renewal and increase of ST revolving payroll loan backed facility (Fund)	Alianza Valores	'21- '22	✓	\$21	\$38	1.5	Sept-2021
Payroll Loan Backed Facility (SPV)	Citibank Colombia	'22	✓	\$290	\$290	5.6	Jan-2022
Payroll Loan Backed Facility (SPV)	Local Consumer Co.	'22	✓	\$20	\$20	5.6	Jan-2022
Credit Card Portfolio Backed Facility (SPV)	Local Bank	'22	✓	\$80	\$80	2.0	Jan-2022
Credit Card Portfolio Backed Facility (SPV)	International Funds	'22	✓	\$398	-	2.0	April- 2022
	Local Fund	'22	✓	\$250	-	2.0	April- 2022
Payroll Loan Backed Facility (SPV)	Local Fund	'22	✓	\$100	-	5.6	April-2022
Payroll Loan Backed Facility (SPV)	International Bank	'22	✓	\$398	-	5.6	2Q 2022
II & III Tranche- Domestic Bonds Issuance (FNG)	Capital Markets	'22	×	\$107	-	2.5	2Q 2022
Consumer Loans Backed Facility (SPV)	Multilateral Agency	'22	×	\$239	-	2.0	3Q 2022
Payroll Loan Securitization	Capital Markets	'22	×	\$150	-	3.0	3Q 2022
New US\$ 50 mm ECP Program Note	Capital Markets	'22	×	\$191	-	1.5	3Q 2022
Total 2022 Sources of Funding			24%	\$2,214	\$428	3.3	

...to Serve the Upcoming Debt Amortizations

Uses and Sources -Credivalores 2022 Cash Flow



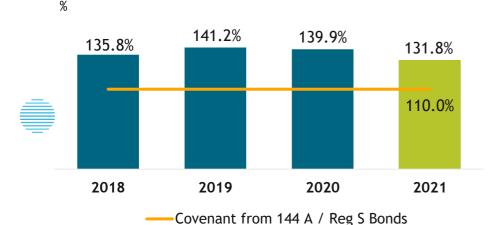
¹⁾ Includes the amortization of secured and unsecured revolving local facilities with Colombian financial institutions. The principal and interests of the 9.75% USD bonds due 2022 were hedged at an FX rate of \$2883 / USD, which results in a lower cash payment in pesos for Credivalores than the amount of the amortization shown in the Balance Sheet. This is the result of applying IFRS accounting standards registering the debt in foreign currency in the Balance Sheet at amortized cost, which requires the company to express the USD principal amount in pesos using the FX rate in place as of the date of preparation of the financial statements.

...an Increasingly Robust Credit Profile...

Net Financial Obligations (1)

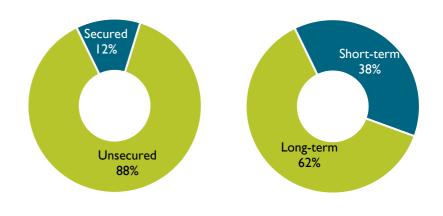


Unencumbered Assets / Unsecured Debt (2)



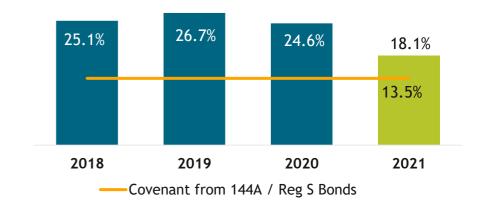
By Type and Term





Capitalization Ratio (3)

- %

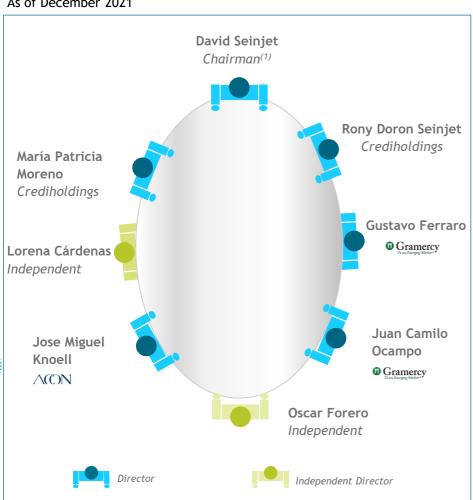


- 1. Net of transaction costs and Net Obligations under Hedging Obligations
- 2. Unencumbered Assets defined as Total Assets less intangible assets, net deferred tax assets and any other assets securing other indebtedness. Unsecured Indebtedness, means any Indebtedness other than Secured Indebtedness, including Net Obligations under Hedging Obligations
- 3. Calculated as total shareholders' equity divided by net loan portfolio (defined as owned loan portfolio less impairment of financial assets and FGA reserve) (as defined under "Description of the Notes of the Offering Memorandum")

Experienced Management and Best-in-Class Corporate Governance

Board of Directors

As of December 2021



Corporate Governance Highlights

- Registered at the Registro Único de Entidades Operadoras de Libranza (Single Registry of Payroll Loan Operating Entities)
- Subject to the surveillance of the Superintendency of Industry and Commerce (Superintendencia de Industria y Comercio)
- Subject to the AML/FT regulations from the Superintendency of Corporations (Superintendencia de Sociedades)
- Corporate directive to become a Collective Interest and Benefit Society, a Colombian government initiative to promote better practices in the corporate sector
- Launching of the ethics and compliance hotline in May 2021, an anonymous on-line system and phone line for employees to report bad commercial practices, frauds, and others

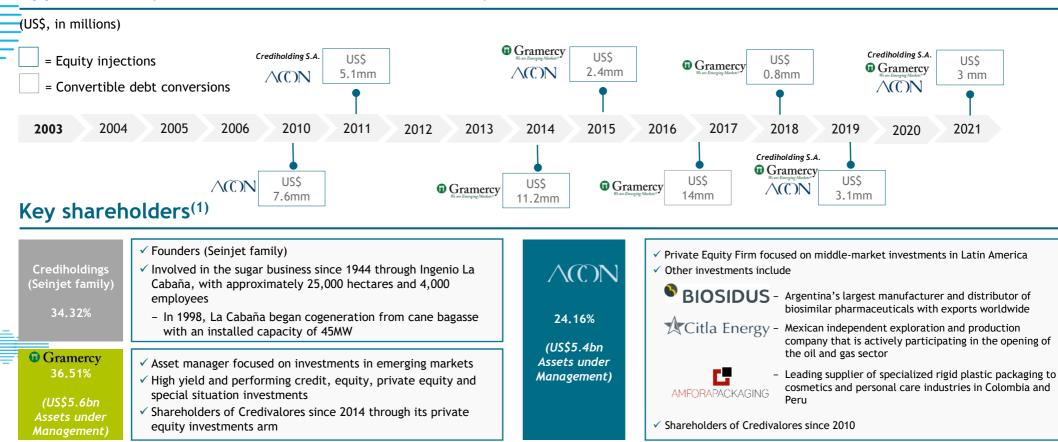
Key Management

David Seinjet Founder and President of Credivalores CEO ~20 years of experience in the financial sector Patricia Moreno • Over 18 years of experience in the corporate and financial Chief Funding and Investor Relations

22 Does not have a vote

Globally Recognized Shareholders, Supporting Credivalores' Growth

Approximately US\$50mm raised in the last 10 years



Note:

- 1. Colombian peso amounts have been translated into U.S. dollars at the rate of COP\$3,981.16 to US\$1.00, which was the representative market rate calculated on December 31, 2021
- 2. Credivalores holds 5.01% of its shares in treasury and Direcciones de Negocio SAS is a minority shareholder with a 0.00% ownership

credivalores

Appendix







Income Statement

Million Colombian Pesos	IQ2021	2Q2021	3Q2021	4Q2021	(%) Var. 4Q´21 vs. 3Q´21	4Q 2021 (in US million dollars) ⁽¹⁾	2019	2020	2021	(%) Var. Dec. (YoY)	Dec. 2021 (in US million dollars) (1)
Interest income and similar	110,785	102,662	110,814	112,365	1.4%	28.2	372,189	376,530	436,626	16.0%	109.7
Interests	84,444	74,094	80,177	82,459	2.8%	20.7	275,186	290,980	321,174	10.4%	80.7
Commissions and fees	26,341	28,568	30,637	29,906	-2.4%	7.5	97,003	85,550	115,452	35.0%	29.0
Financial costs interests	(58,395)	(55,781)	(57,824)	(63,607)	10.0%	(16.0)	(191,824)	(186,988)	(235,607)	26.0%	(59.2)
Net Interest Income	52,390	46,881	52,990	48,758	-8.0%	12.2	180,365	189,542	201,019	6.1%	50.5
Impairment of financial assets loan portfolio	(27,452)	(20,262)	(24,112)	(9,996)	-58.5%	(2.5)	(63,321)	(92,590)	(81,822)	-11.6%	(20.6)
Impairment of other accounts receivable	-	(42)	(1,735)	(12,083)	596.4%	(3.0)	(6,495)	(9,028)	(13,860)	53.5%	(3.5)
Gross Financial Margin	24,938	26,577	27,143	26,679	-1.7%	6.7	110,549	87,924	105,337	19.8%	26.5
SG&A											
Employee's Benefits	(3,520)	(3,343)	(3,466)	(3,080)	-11.1%	(0.8)	(15,953)	(13,839)	(13,409)	-3.1%	(3.4)
Depreciation and amportizacion expenses	(1,502)	(1,539)	(1,559)	(1,585)	1.7%	(0.4)	(6,774)	(5,915)	(6,185)	4.6%	(1.6)
Depreciation of right of use assets	(545)	(541)	(542)	(528)	-2.6%	(0.1)	(1,694)	(1,954)	(2,156)	10.3%	(0.5)
Other	(18,887)	(19,009)	(20,169)	(21,939)	8.8%	(5.5)	(76,871)	(68,878)	(80,004)	16.2%	(20.1)
Total Other Expenses	(24,454)	(24,432)	(25,736)	(27,132)	5.4%	(6.8)	(101,292)	(90,586)	(101,754)	12.3%	(25.6)
Net Operating Income	484	2,145	1,407	(453)	-132.2%	(0.1)	9,257	(2,662)	3,583	-234.6%	0.9
Other Income	382	109	203	246	21.2%	0.1	2,357	2,678	940	-64.9%	0.2
Financial Income	254	183	305	102	-66.6%	0.0	478	3,535	844	-76.1%	0.2
Exchange rate differences	32	(55)	860	100	-88.4%	0.0	412	4,093	937	-77.1%	0.2
Financial Income	668	237	1,368	448	-67.3%	0.1	3,247	10,306	2,721	-73.6%	0.7
Derivative instrument valuation	(15)	(9)	(15)	(5)	66.7%	(0.0)	(4,240)	(101)	(44)	-56.4%	(0.0)
Financial Expenses	(15)	(9)	(15)	(5)	66.7%	(0.0)	(4,240)	(101)	(44)	-56.4%	(0.0)
Net Financial Income (expense)	653	228	1,353	443	-67.3%	0.1	(993)	10,205	2,677	-73.8%	0.7
Net income before income tax	1,137	2,373	2,760	(10)	-100.4%	(0.0)	8,264	7,543	6,260	-17.0%	1.6
Income Tax	(725)	(954)	(1,152)	2,507	-317.6%	0.6	(3,212)	(2,319)	(324)	-86.0%	(0.1)
Net income for the period	412	1,419	1,608	2,497	55.3%	0.6	5,052	5,224	5,936	13.6%	1.5
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Balance Sheet

	December 31,	December 31,	December 31,		December 31, 2021
Million Colombian Pesos	2019	2020	2021	(%) Var.	(in US million dollars) (1)
Assets					
Cash and cash equivalents	163,851	264,299	148,514	-43.8%	37.3
Financial assets at fair value	238,869	280,397	377,965	34.8%	94.9
Equity instruments	8,715	16,938	6,115	-63.9%	1.5
Derivative instruments	210,830	243,444	355,167	45.9%	89.2
Loan Portfolio	19,324	20,015	16,683	-16.6%	4.2
Financial assets at amortized cost	1,430,821	1,752,806	2,034,298	16.1%	511.0
Consumer loans	1,424,958	1,747,034	2,034,298	16.4%	511.0
Microcredit loans	5,863	5,772	-	-100.0%	-
Impairment	(192,847)	(266,972)	(318,427)	19.3%	(80.0)
Total loan portfolio (net)	1,237,974	1,485,834	1,715,871	15.5%	431.0
Accounts receivable (net)	386,189	429,297	436,872	1.8%	109.7
Total financial assets at amortized cost	1,624,163	1,915,131	2,152,743	12.4%	540.7
Investments in associates and affiliates	10,963	10,966	12,369	12.8%	3.1
Current tax assets	13,542	14,858	22,245	49.7%	5.6
Deferred tax assets, net	11,053	5,961	43,409	628.2%	10.9
Property, plant and equipment, net	1,159	575	229	-60.2%	0.1
Assets for right of use	5,902	6,020	4,298	-28.6%	1.1
Intangible assets other than goodwill, net	53,892	55,452	44,111	-20.5%	11.1
Total Assets	2,123,394	2,553,659	2,805,883	9.9%	704.8
Liabilities and Equity					
Liabilities					
Derivative Instruments	32,188	16,791	316	-98.1%	0.1
Financial liabilities at fair value	32,188	16,791	316	-98.1%	0.1
Financial Obligations	1,637,320	2,008,973	2,345,170	16.7%	589.1
Other Lease Liabilities	6,258	6,429	4,770	-25.8%	1.2
Financial liabilities at amortized cost	1,643,578	2,015,402	2,349,940	16.6%	590.3
Employee benefits' provisions	1,105	983	995	1.2%	0.2
Other provisions	476	7,370	918	-87.5%	0.2
Accounts payable	100,273	153,330	151,134	-1.4%	38.0
Current tax liabilities	1,244	2,043	1,969	-3.6%	0.5
Other liabilities	61,833	49,568	42,000	-15.3%	10.5
Total liabilities	1,840,697	2,245,487	2,547,272	13.4%	639.8
Total equity	282,697	308,172	258,611	-16.1%	65.0
Total liabilities and equity	2,123,394	2,553,659	2,805,883	9.9%	704.8





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